

**PROJECT UPDATE TO  
COTTAGERS AND SURFACE RIGHT OWNERS**



Agnico Eagle – Kirkland Lake Properties  
December 3, 2020

# Forward Looking Statements

The information in this presentation has been prepared as of November 2020. Certain statements contained in this presentation constitute “forward-looking statements” within the meaning of the United States Private Securities Litigation Reform Act of 1995 and “forward-looking information” under the provisions of Canadian provincial securities laws and are referred to herein as “forward-looking statements”. When used in this presentation, the words “anticipate”, “could”, “estimate”, “expect”, “forecast”, “future”, “plan”, “potential”, “will” and similar expressions are intended to identify forward-looking statements. Such statements include, without limitation: the estimated timing and conclusions of technical reports and other studies; statements concerning the Company’s development projects, including those located at Kirkland Lake, including the timing, funding, mining methods, completion and commissioning thereof and production therefrom; statements concerning other expansion projects, statements regarding the Company’s ability to obtain the necessary permits and authorizations in connection with its exploration, development and mining operations and the anticipated timing thereof; statements as to future employment opportunities; statements regarding anticipated future exploration activities; and the anticipated timing of events with respect to the Company’s mine sites. Such statements reflect the Company’s views as at the date of this presentation and are subject to certain risks, uncertainties and assumptions, and undue reliance should not be placed on such statements. Forward-looking statements are necessarily based upon a number of factors and assumptions that, while considered reasonable by Agnico Eagle as of the date of such statements, are inherently subject to significant business, economic and competitive uncertainties and contingencies. The material factors and assumptions used in the preparation of the forward looking statements contained herein, which may prove to be incorrect, include, but are not limited to, the assumptions set forth herein and in management’s discussion and analysis (“MD&A”) and the Company’s Annual Information Form (“AIF”) for the year ended December 31, 2019 filed with Canadian securities regulators and that are included in its Annual Report on Form 40-F for the year ended December 31, 2019 (“Form 40-F”) filed with the U.S. Securities and Exchange Commission (the “SEC”) as well as: that governments, the Company or others do not take additional measures in response to the COVID-19 pandemic or otherwise that, individually or in the aggregate, materially affect the Company’s ability to operate its business; that cautionary measures taken in connection with the COVID-19 pandemic do not affect productivity; that measures taken relating to, or other effects of, the COVID-19 pandemic do not affect the Company’s ability to obtain necessary supplies and deliver them to its sites; that there are no significant disruptions affecting operations; that production, permitting, development and expansion at each of Agnico Eagle’s properties proceeds on a basis consistent with current expectations and plans; that there are no material delays in the timing for completion of ongoing growth projects; and that there are no material variations in the current and regulatory environment. Many factors, known and unknown, could cause the actual results to be materially different from those expressed or implied by such forward looking statements. Such risks include but are not limited to: the extent and manner to which COVID-19, and measures taken by governments, the Company or others to attempt to reduce the spread of COVID-19, may affect the Company, whether directly or through effects on employee health, workforce productivity and availability, travel restrictions, contractor availability, supply availability, ability to sell or deliver gold dore bars or concentrate, availability of insurance and the cost thereof, the ability to procure inputs required for the Company’s operations and projects or other aspects of the Company’s business; uncertainties with respect to the effect on the global economy associated with the COVID-19 pandemic and measures taken to reduce the spread of COVID-19, any of which could negatively affect financial markets, including the trading price of the Company’s shares and the price of gold, and could adversely affect the Company’s ability to raise capital; the volatility of prices of gold and other metals; cost of exploration and development programs; mining risks; community protests, including by First Nations groups; risks associated with foreign operations; governmental and environmental regulation; and the volatility of the Company’s stock price. For a more detailed discussion of such risks and other factors that may affect the Company’s ability to achieve the expectations set forth in the forward-looking statements contained in this presentation, see the AIF and MD&A filed on SEDAR at [www.sedar.com](http://www.sedar.com) and included in the Form 40-F filed on EDGAR at [www.sec.gov](http://www.sec.gov), as well as the Company’s other filings with the Canadian securities regulators and the SEC. Other than as required by law, the Company does not intend, and does not assume any obligation, to update these forward-looking statements.

## Further Information

For further details on Agnico Eagle’s third quarter 2020 results, please see the Company’s news release dated October 28, 2020.



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# Welcome and Introduction

# Welcome and Introduction

## Meeting Objectives

- Follow-up on last meeting
- Provide an update on our activities/projects
- Share the latest information from the recent technical review and ongoing studies
- Get your initial input on the mining phase scenario
- Outline the next steps in the projects
- Having an open discussion





# AGENDA

1. Welcome and introduction (roundtable)
2. Meeting objectives
3. Review of the Agenda
4. Last Meetings follow-up
5. Agnico Eagle's Engagement approach
6. Current project status
7. Activities Update
  - Exploration and Rehabilitation Activities
  - Monitoring, Baselines and Studies
  - UB - Advanced Exploration Project
8. Update on ongoing Technical review
9. Mining Project Scenarios Assessed
10. Mitigation of project impacts and Good Neighbour
11. Next Steps
12. Discussion
13. Varia



# LAST MEETINGS FOLLOW-UP



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#	DATE	ACTION	STATUS
1	July 23, 2019	Agnico will evaluate the possibility to have a bus transportation for employees during Advanced Exploration	Evaluation still ongoing
2	July 23, 2019	As the project progresses, participants will be contacted and get more details (via mail and email)	Ongoing
3	July 23, 2019	Agnico will need to further evaluate the use of the waste rock to build a berm to reduce the noise	Evaluation still ongoing
4	July 9, 2020	Sent meeting report and copy of the presentation	Done
5	July 9, 2020	Confirm interest of a meeting in August and ask for topic suggestion for the next meeting	Done, did not get any reply
6	July 9, 2020	Display information prior the culvert replacement on UB road	Done
7	July 9, 2020	Evaluate possibility to maintain and upgrade road leading to boat lunch.	Repair work done on July 10.
8	July 9, 2020	Send the previous presentation on the water to the cottager who asked for it	Done

# Agnico Eagle's Engagement Approach

# AGNICO EAGLE'S MISSION



- Agnico Eagle's mission is to build a high-quality, easy to understand business — one that generates superior long-term returns for our shareholders, creates a great place to work for our employees and contributes positively to the communities in which we operate.
- Agnico Eagle is committed to creating value for our shareholders while operating in a safe, socially and environmentally responsible manner.

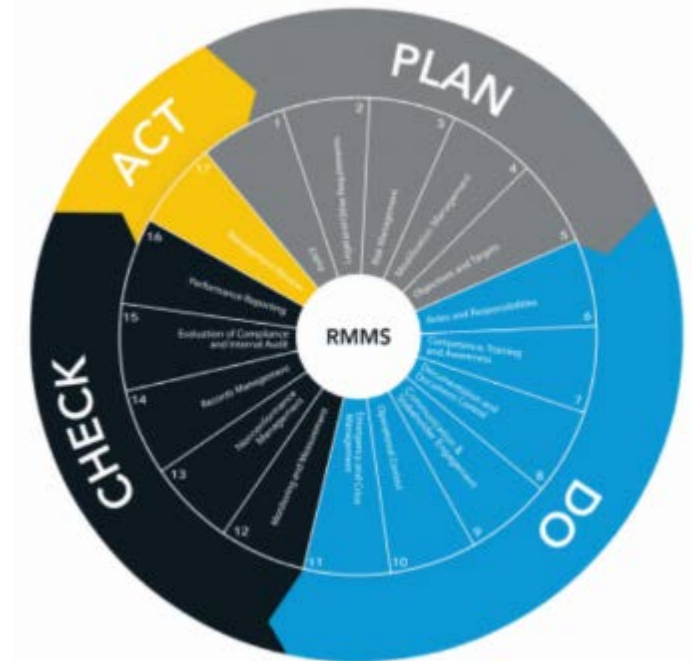




# AGNICO EAGLE'S ENGAGEMENT PRACTICES



- Maintain an open-minded, transparent, and collaborative approach to build the best Project possible in conjunction with the community
- Consider your questions, concerns, and suggestions in the Initial Project Description
- Minimize the impact of the project on the users of the territory
- Maximize the positive benefits for the community
- Continue to build a trusting relationship through dialogue and transparency, as more information becomes available
- **Plan, Do, Check, Act: continuously validate the process**

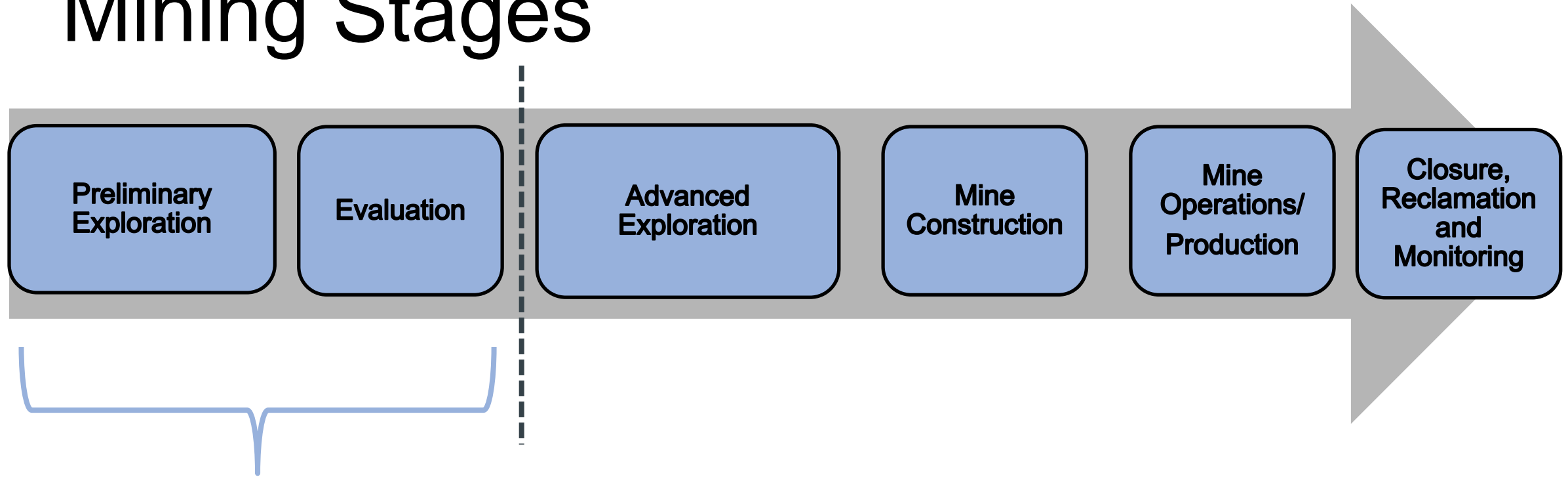


# Current Project Status

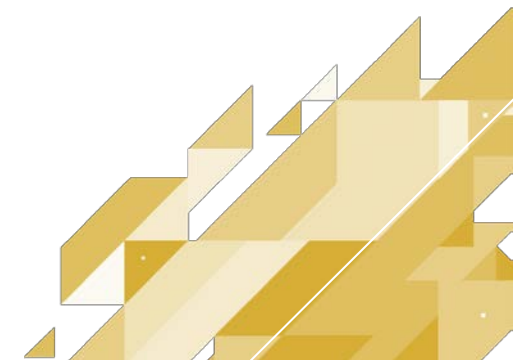
# WHERE WE ARE – MINING DEVELOPMENT PHASES



## Mining Stages



**We are here**



# Project Updates

- Exploration and Rehabilitation Work
- Monitoring, Baselines and Studies
- UB Advanced Exploration Project



# 2020 - EXPLORATION



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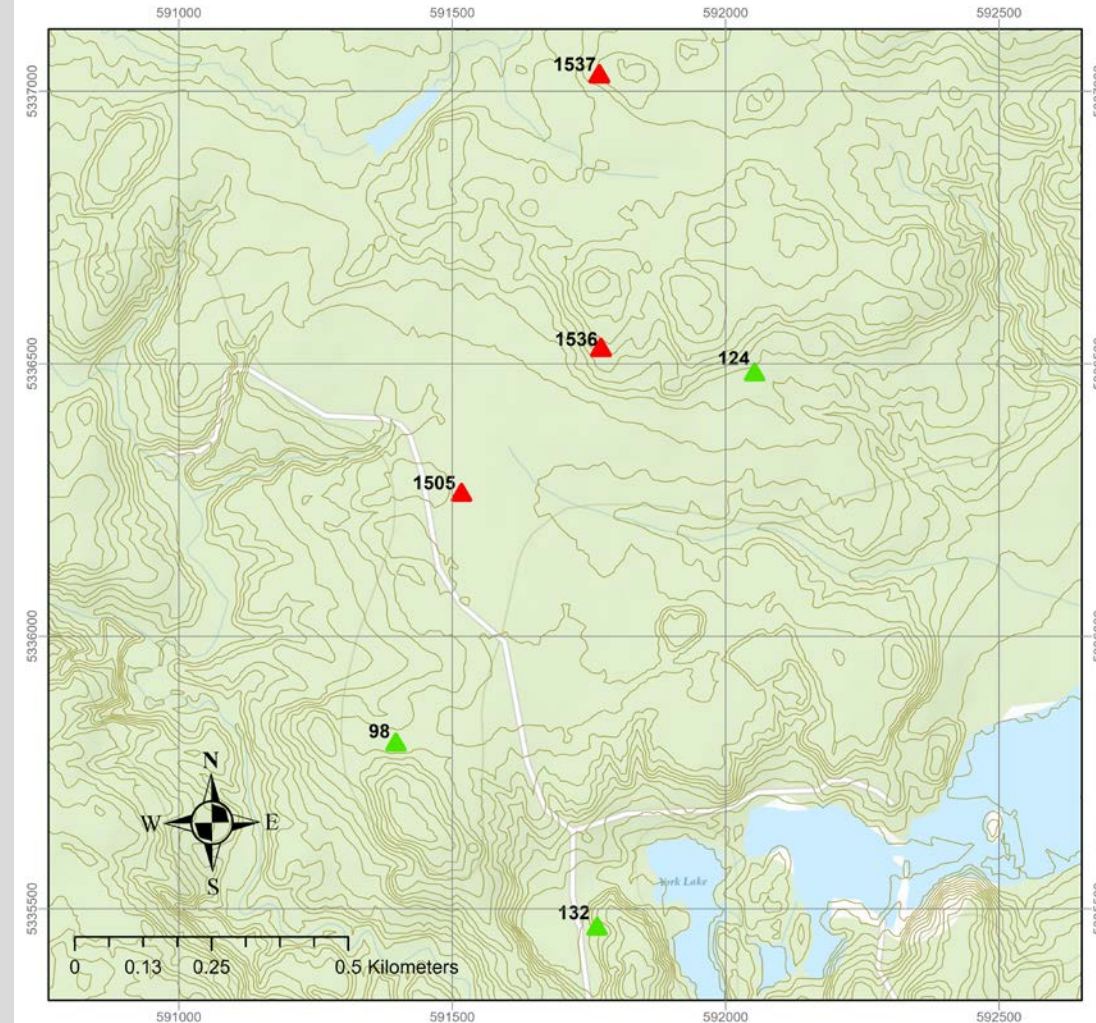
## Upper Beaver

### Deep drilling:

Drilling (2 drills) began in February and was shut down on March 23<sup>rd</sup> due to the COVID-19 pandemic.

Restarted mid-June with 2 drills. Increased to 3 drills in September.

Drilling will continue until the end of 2020 with 3 drills.



# 2020 - EXPLORATION



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## Upper Beaver

### Shallow drilling:

Drilling (2 drills) began in February and was shut down on March 23<sup>rd</sup> due to the COVID-19 pandemic.

Drilling restarted mid-June with 2 drills.

A third drill was added in November.

Drilling will continue until the end of 2020 with 3 drills.





# 2020 - EXPLORATION



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Other properties

## **Upper Canada / Munro / Skead**

Exploration drilling completed on Anoki-McBean in June (1 drill).

Geophysical survey completed on Upper Canada, Munro, and Skead last spring.

Small geophysical survey ongoing at Upper Canada East.

## **Amalgamated Kirkland (AK)**

Exploration drilling completed in September (1 drill).



# 2020 - REHABILITATION



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McBean

## Spillways at the outlet of the pit:

- Contract awarded to NIIWIN (working with Parker)
- Mobilization on site end of September
- Pumping phase was longer than expect
- Now start the construction phase
- Expect to be done next week





# MONITORING, BASELINES AND STUDIES

## Monitoring:

- SW and GW Sampling - Quarterly
- Hydrology (flows and elevation in lake/river)

## Baselines/Studies:

- Archaeological Stage 3 Studies at York Lake

## Hydrogeology:

- Installation of new monitoring wells to increase baseline area

## Survey of Cottagers:

- To have a better understanding of the uses to guide us in our planning of future activities



# Update on Upper Beaver Advanced Exploration Project

# UB Advanced Exploration – Summary of the Project

Bulk sampling location: at least 3 areas for a total up to 60 000 tonnes:

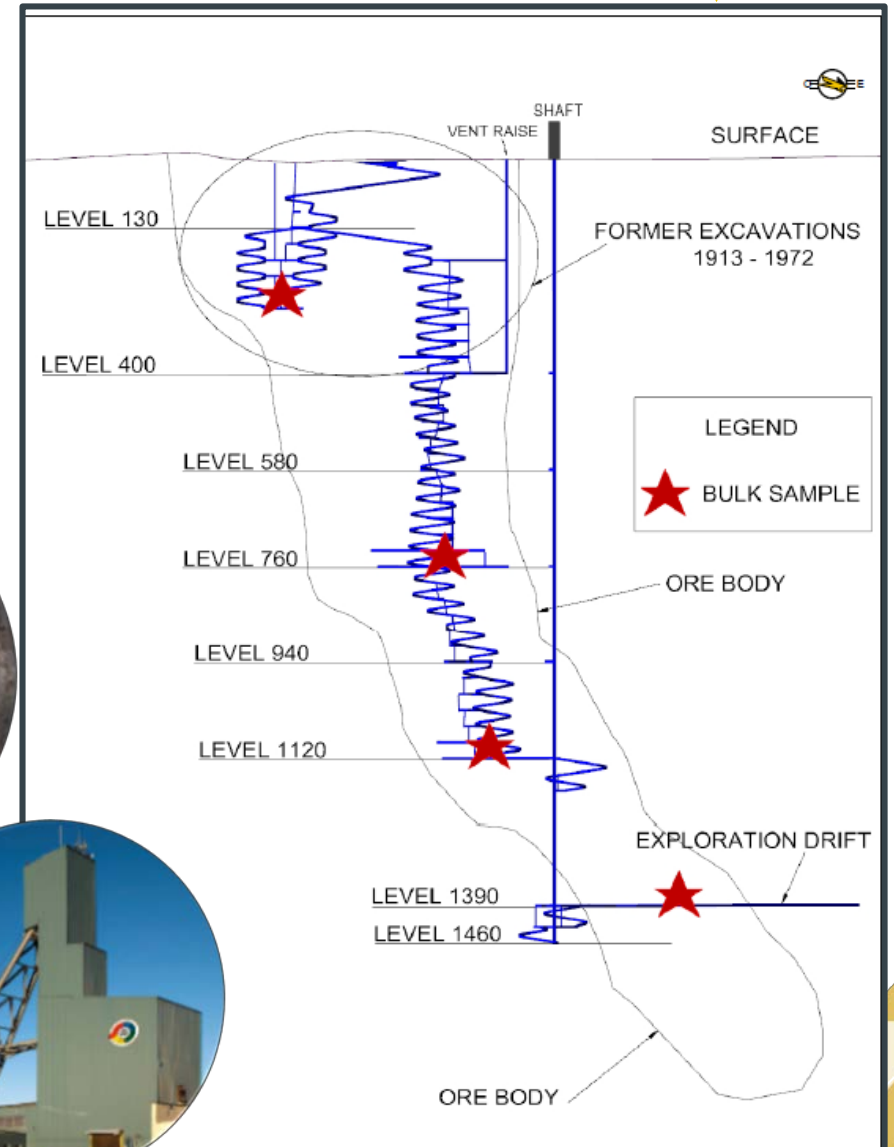
- To do metallurgical testing and confirm mineral value to validate mining and geological parameters
- To conduct underground drilling to confirm the model and the ore body in the deeper levels
- To confirm the extraction methods and Project costs

## Highlights:

- On a former producing mine site (brownfield)
- Underground access via a shaft/portal
- Will provide access for deeper exploration drilling
- No mill, no tailings facilities
- Duration: 4 to 7 years (including dewatering and depending on bulk sample and drill results)

**Goals : Start Advanced Exploration in 2022\***

\*Assuming we receive the required permits in time and internal approval





# Upper Beaver Zone – Surface Infrastructure

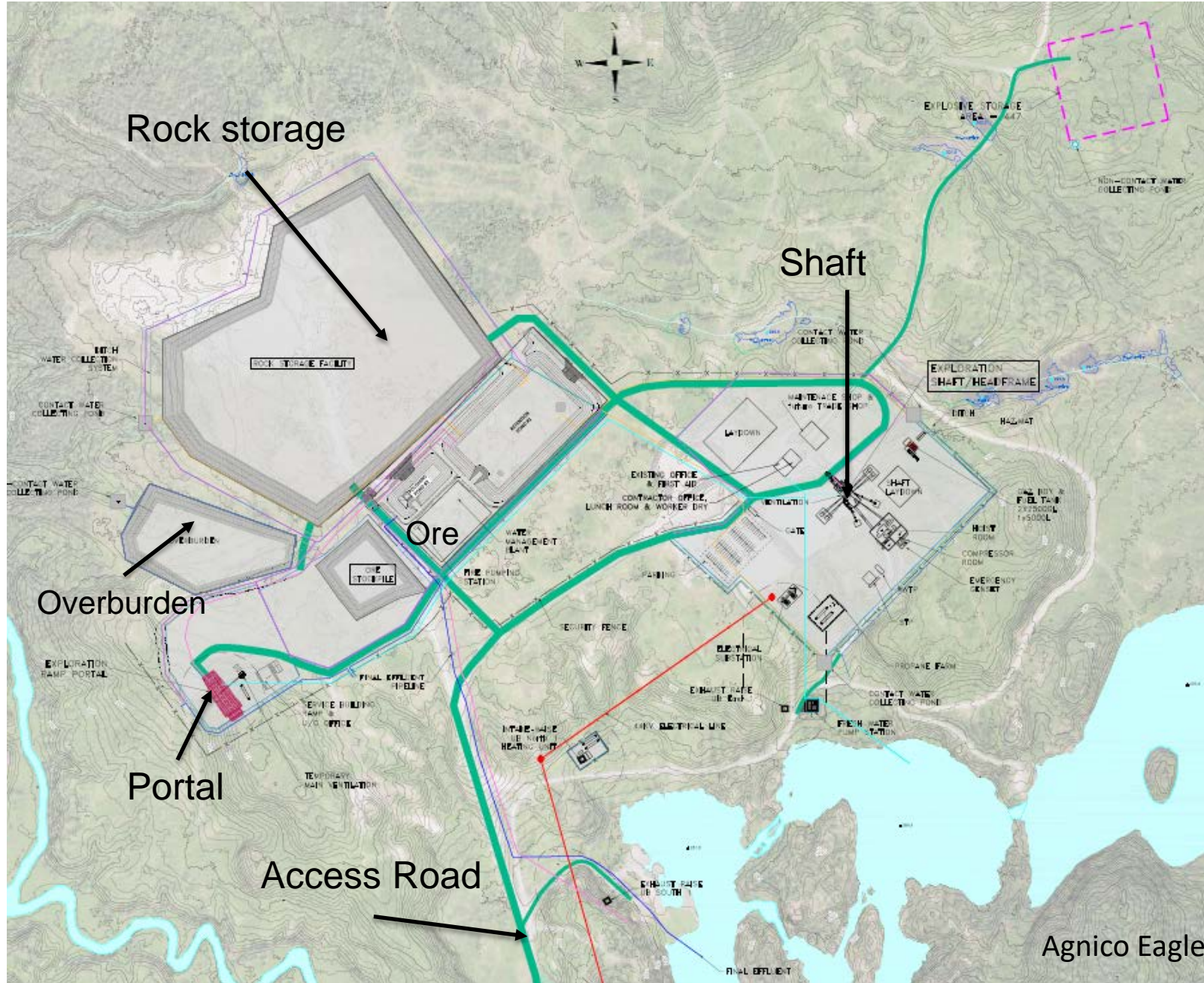


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## Proposed Advanced Exploration Layout

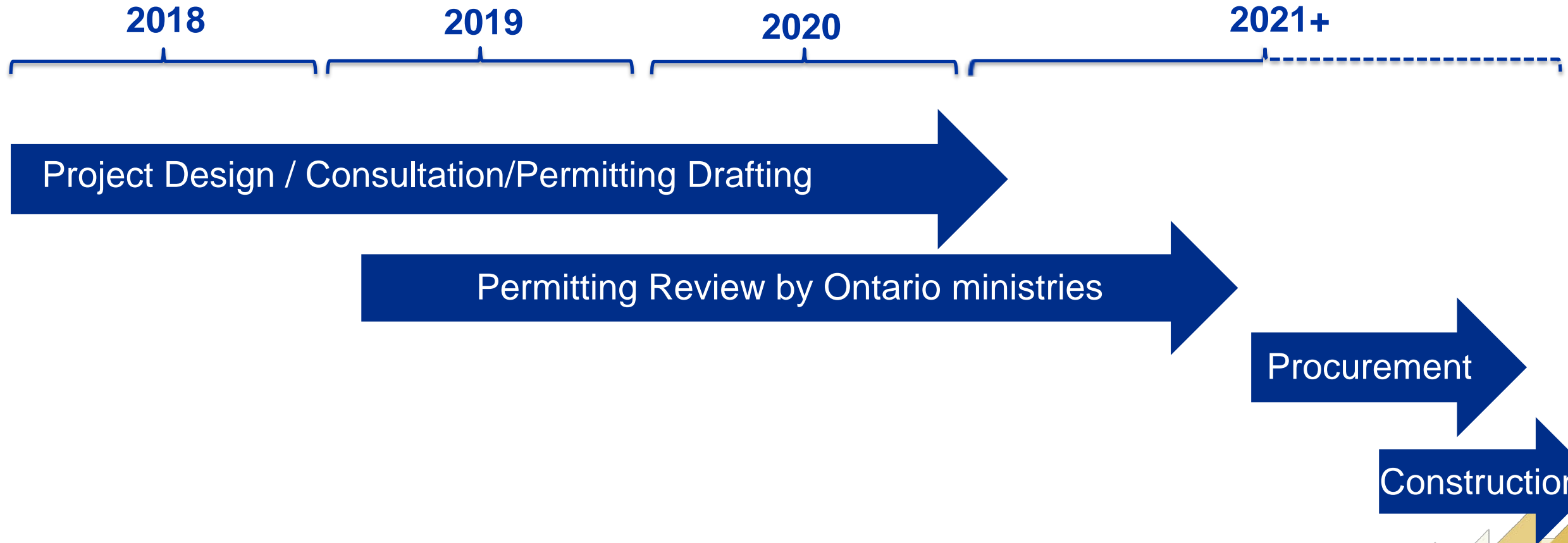
### Buildings and Infrastructure

- Offices (already there)
- Mine surface opening (ramp/shaft)
- Hydro line (already there)
- Transformer station
- Rock storage facilities
- Overburden pile
- Pump house
- Water treatment plant and pond
- Septic system and domestic water
- Fuel tanks
- Ditches
- Explosives storage area





# UB ADVANCED EXPLORATION PROJECT TIMELINE



At this stage, there is still no guarantee that we will go ahead with our Project, even if the necessary permits are granted. Studies must be completed, and we will need to get the approval of the board of directors.



# UPDATE ON UPPER BEAVER ADVANCED EXPLORATION PROJECT

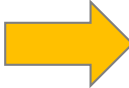
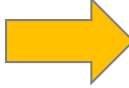
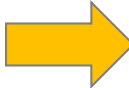
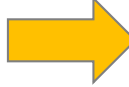

- Still working on permitting related to advanced exploration with provincial authorities.
- Major permits related to the advanced exploration are submitted, a few smaller authorizations to be submitted.
- Preparing for the execution of the Advanced Exploration Phase (complete drafting of procedures, operation manuals, etc.)



# Update on Ongoing Technical Review

# WHERE WE ARE SINCE LAST MEETING



- Additional investigation in the field  Ongoing
- Assessment of the risk mitigation scenarios  Ongoing
- **Present the work done to community partners to seek their input**  **This meeting**
- **Present the preliminary project scenarios to community partners to get input**  **This meeting**
- Finalize the preliminary project scenario for the production phase by considering assessments and feedback received  December/January



# 2020 UB FIELD INVESTIGATION



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Upper Beaver

## Geotechnical Program:

- Boreholes (drilling from land and barge)
- Test pit (with an excavator)
- Soil/rock sampling and logging
- Lab testing

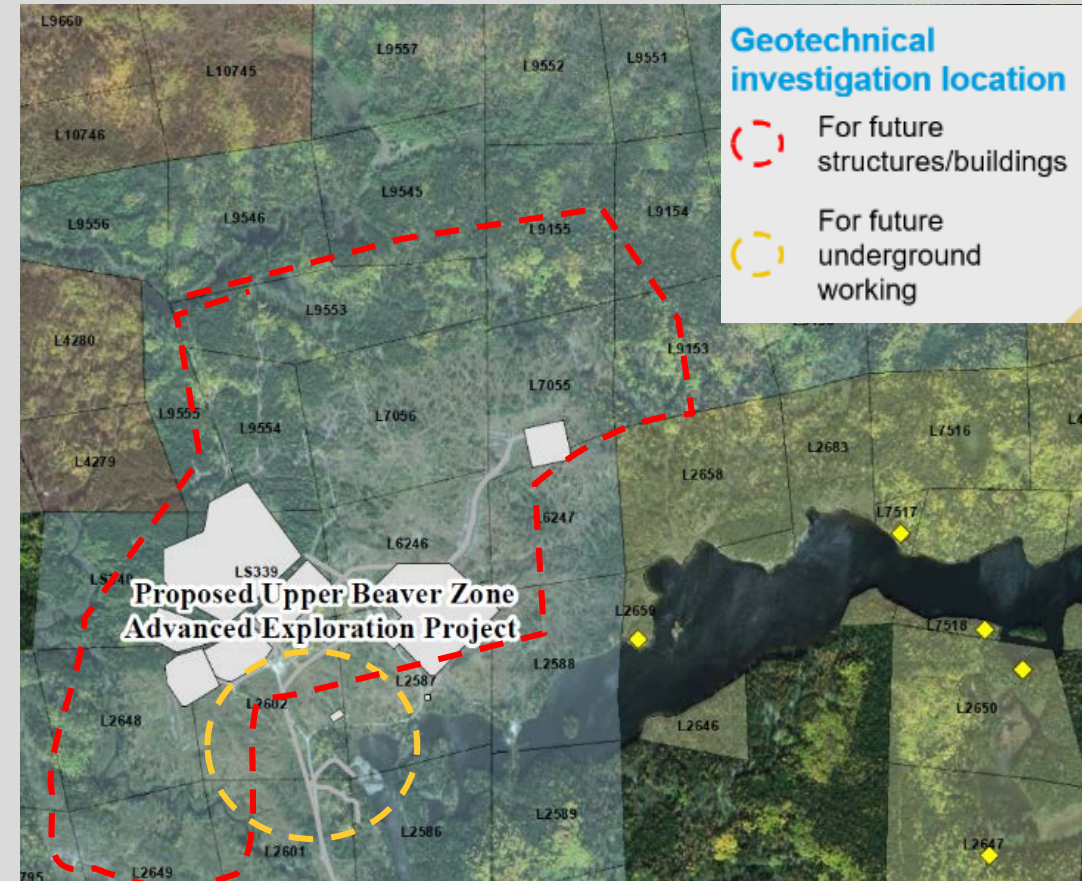
### Info about barge drilling

- Using existing accesses in shoreland to put barge into water
- In York Lake and Ava Lake
- Recirculating the water, no discharge of gray water to lake
- Silt fence around barge
- Spills containment



### Objectives of the program:

- Confirm the design and the construction method for futures structures.
- Confirm stability of the rock for future underground working.



# UPDATE – FIELD INVESTIGATION RESULTS



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Upper Beaver

## Geotechnical - Review of Drilling Information

- 2019 program and ongoing 2020 program
- The 2019 results were reviewed by technical team and we are integrating new data from 2020.

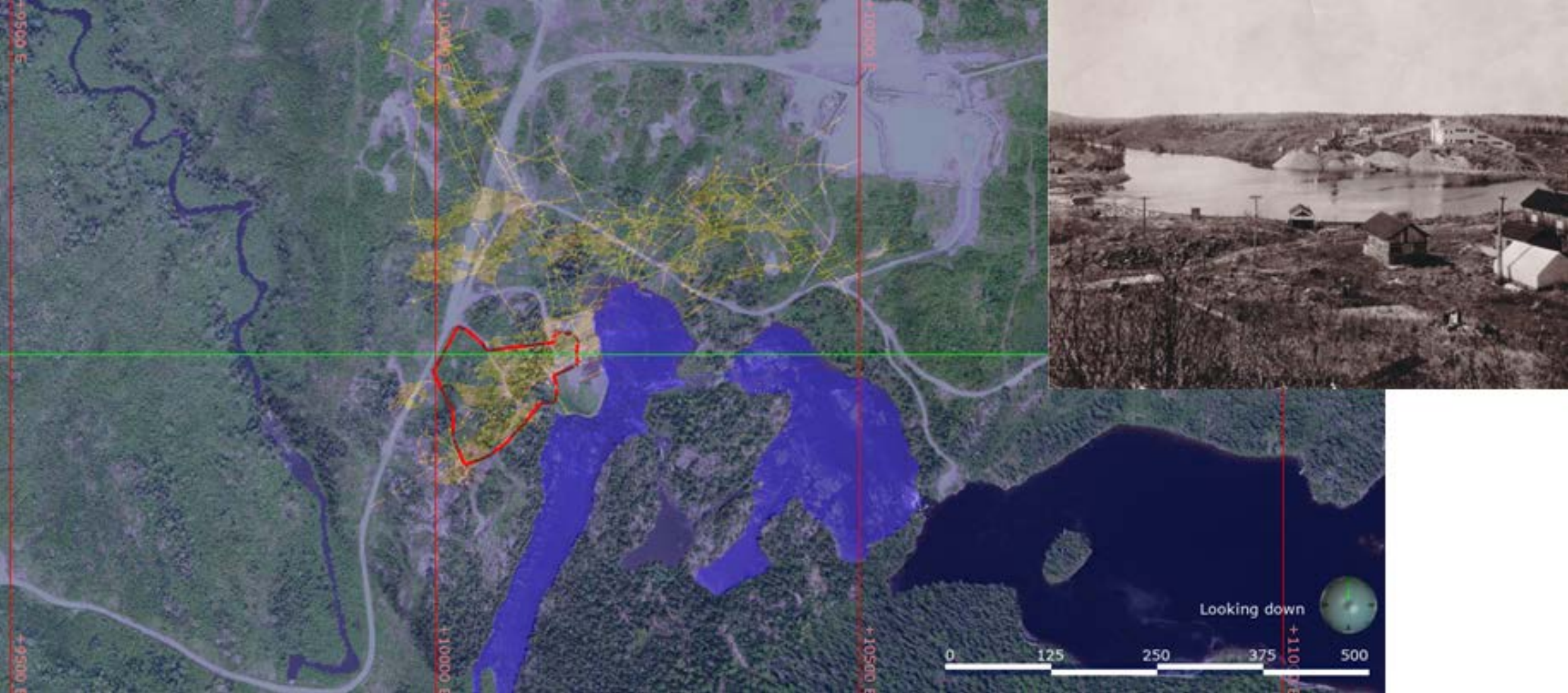
### The results still shows:

- that the stability issue already known at surface, potentially extend at proximity and under the York Lake.



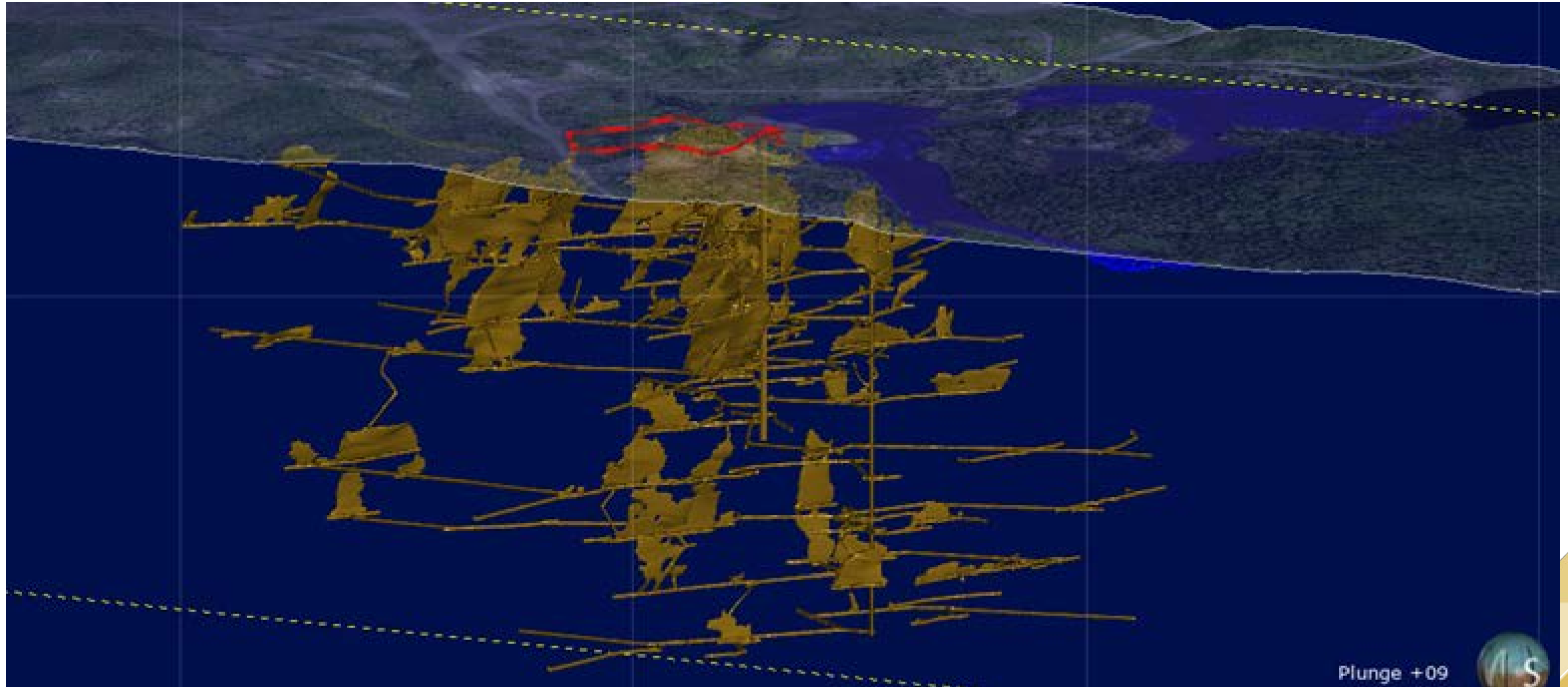


# UPDATE – UPPER BEAVER FIELD INVESTIGATION





# UPPER BEAVER - FORMER MINE WORKINGS

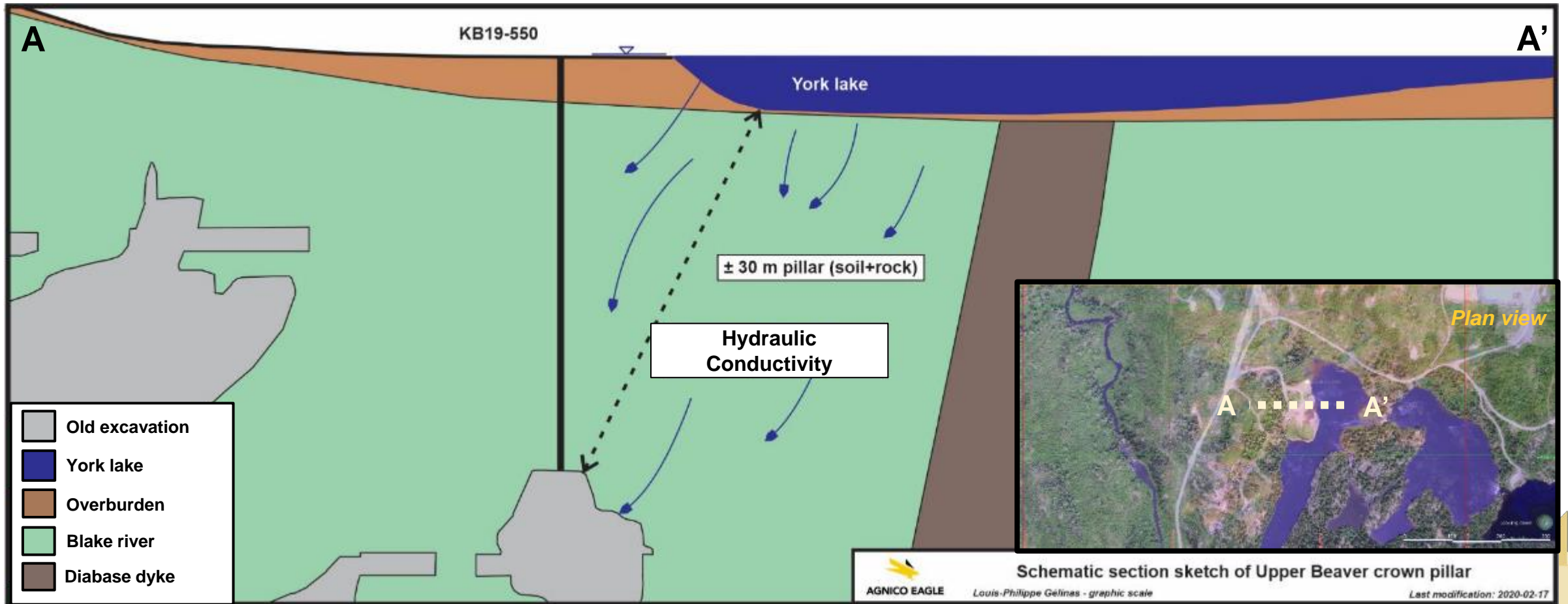


# UPDATE - ASSESSMENT ON ROCK STABILITY

BEFORE 2019 INVESTIGATION



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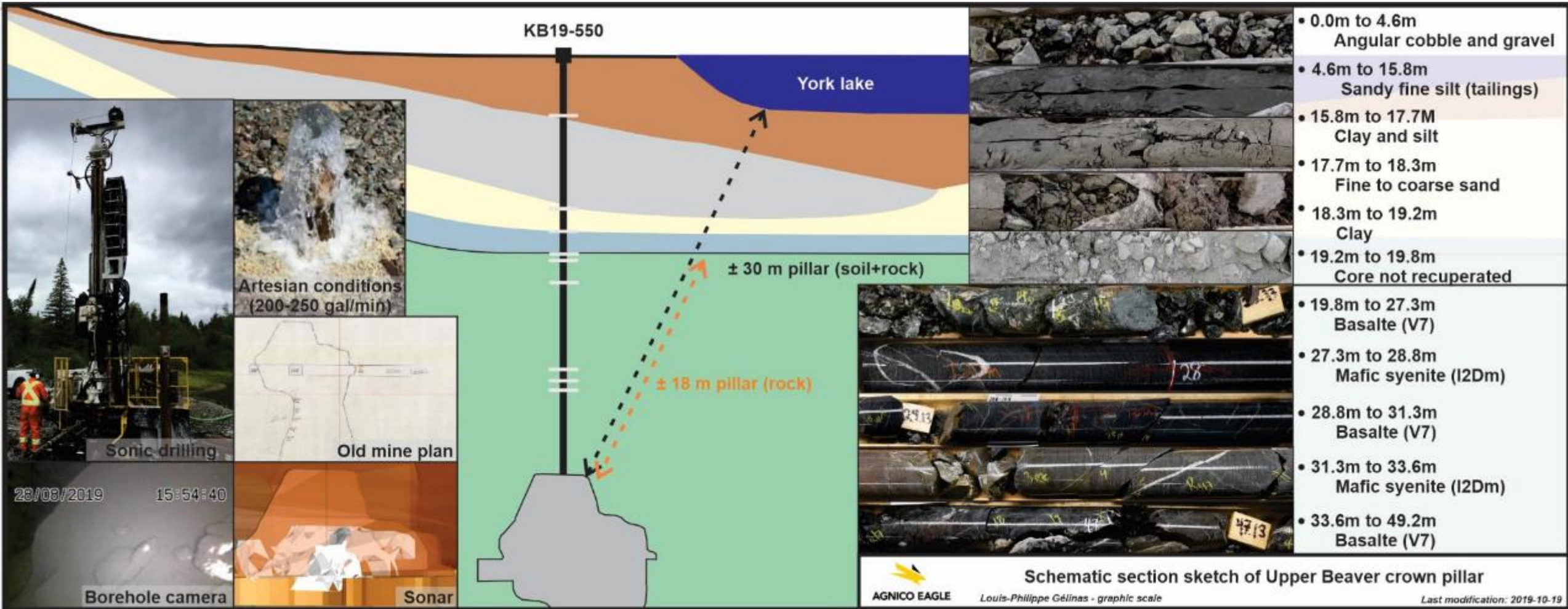
# UPDATE - ASSESSMENT ON ROCK STABILITY

## AFTER 2019 INVESTIGATION



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A'





# UPDATE - GEOTECHNICAL FINDINGS



WHAT WE HAVE BEEN LOOKING FOR	CONCLUSIONS AS PER TODAY'S DATE INFORMATION
Overburden thickness	There is more overburden than anticipated at the bottom of York lake and some of this material is liquefiable.
Rock quality	The rock quality is good, but there is less rock and more overburden. As we drilled to investigate, the rock quality decreased.
Hydraulic Conductivity	Near the stopes, the hydraulic conductivity is high, and there is a possibility that a connection could develop between the lake and the old stopes. This represents a significant risk for future underground development work in this area, and the safety of workers as a breach could connect the workings with the lake and flood the mine.

# RECENT ASSESSMENT ON ROCK STABILITY



Information provided this summer is still valid:

- There is a risk for future underground development work in this area and **the safety of the workers**
- Removing the mineralized zone from the project to avoid the area would significantly impact the project viability
- Changes to the design of the project are necessary to mitigate these risks and to maintain the project feasibility and economics
- We have assessed the potential solutions, these were presented to you this summer to define possible mining scenarios:
  - Hydrostatic Barriers at several location in historical workings
  - Temporary by-pass channel between Ava Lake and Misema River, to dewater a portion of the York Lake over the historic workings
  - Surface extraction of the material to secure the area, which would require a trench or small pit.

# Mining Project Scenarios Assessed

# MINING PROJECT SCENARIOS ASSESSED



## SCENARIO A

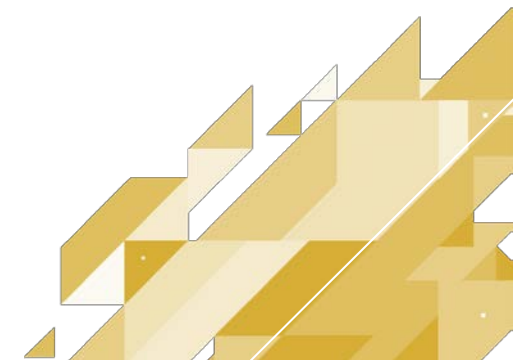
Underground mining with the area of concern isolated by hydrostatic barricades

## SCENARIO B

Underground mining, with dewatering/diversion York Lake

## SCENARIO C

Underground mining and extraction from surface of the area of concern with a small pit, and dewatering/diversion York Lake



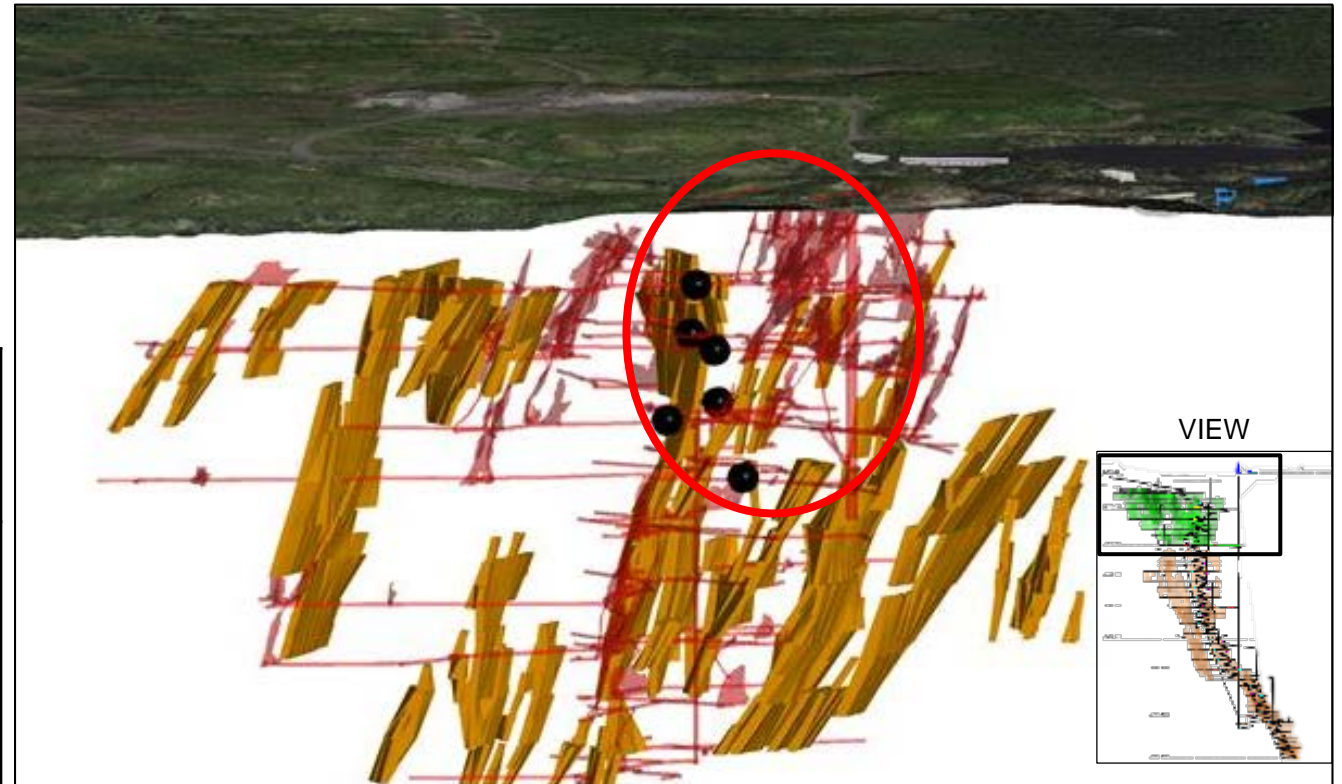


# MINING PROJECT SCENARIOS ASSESSED

## SCENARIO A

Underground mining with the area of concern isolated by hydrostatic barricades

<b>PROS</b>	Lower environmental impact
<b>CONS</b>	High level of complexity Safety risks remain Impact on economics due to the loss of potential ounces of gold



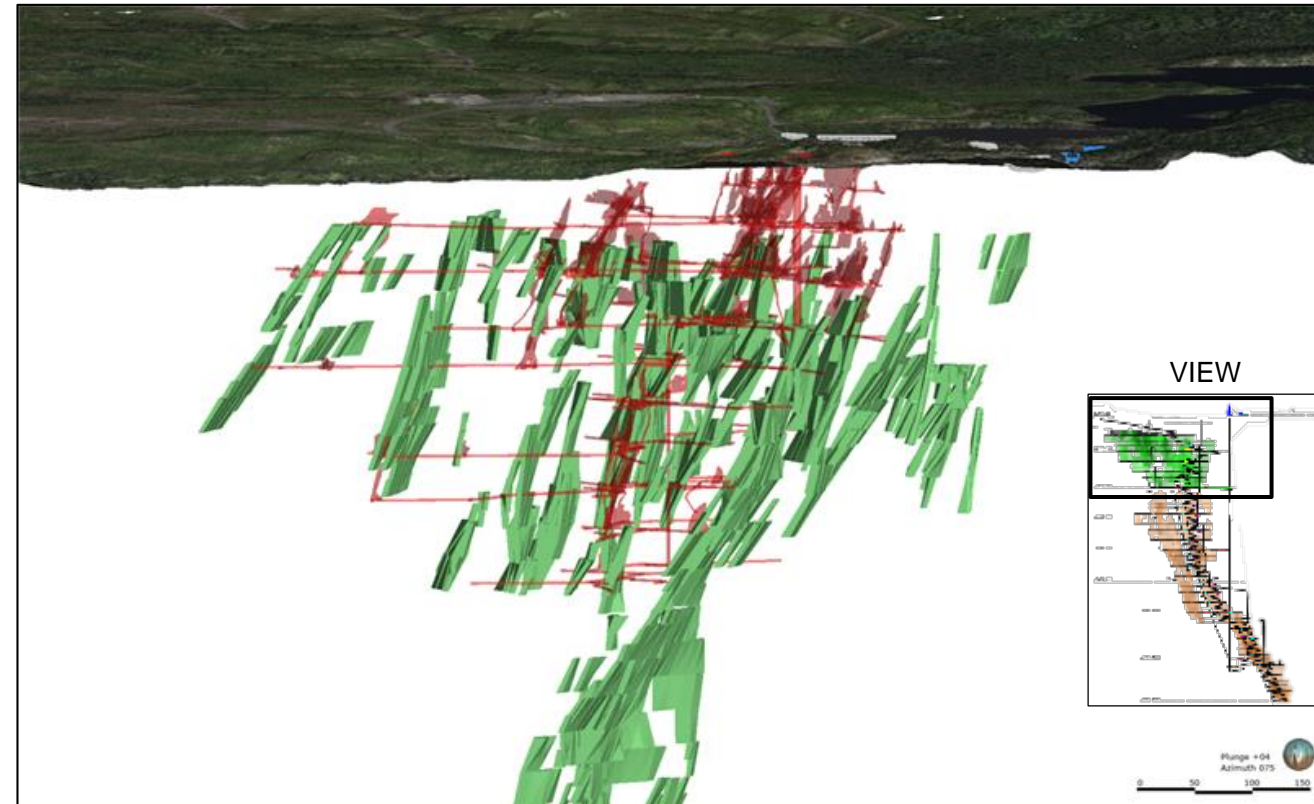
# MINING PROJECT SCENARIOS ASSESSED



## SCENARIO B

Underground mining with  
Dewatering/Diversion York Lake

<b>PROS</b>	Remove risk associate hydraulic conductivity
<b>CONS</b>	The risk of ground stability remains Still need to avoid the area of concern Impact on economics due to the loss of potential ounces of gold Environmental impact Required removal of overburden in the York lake area Potential concerns from users of the area

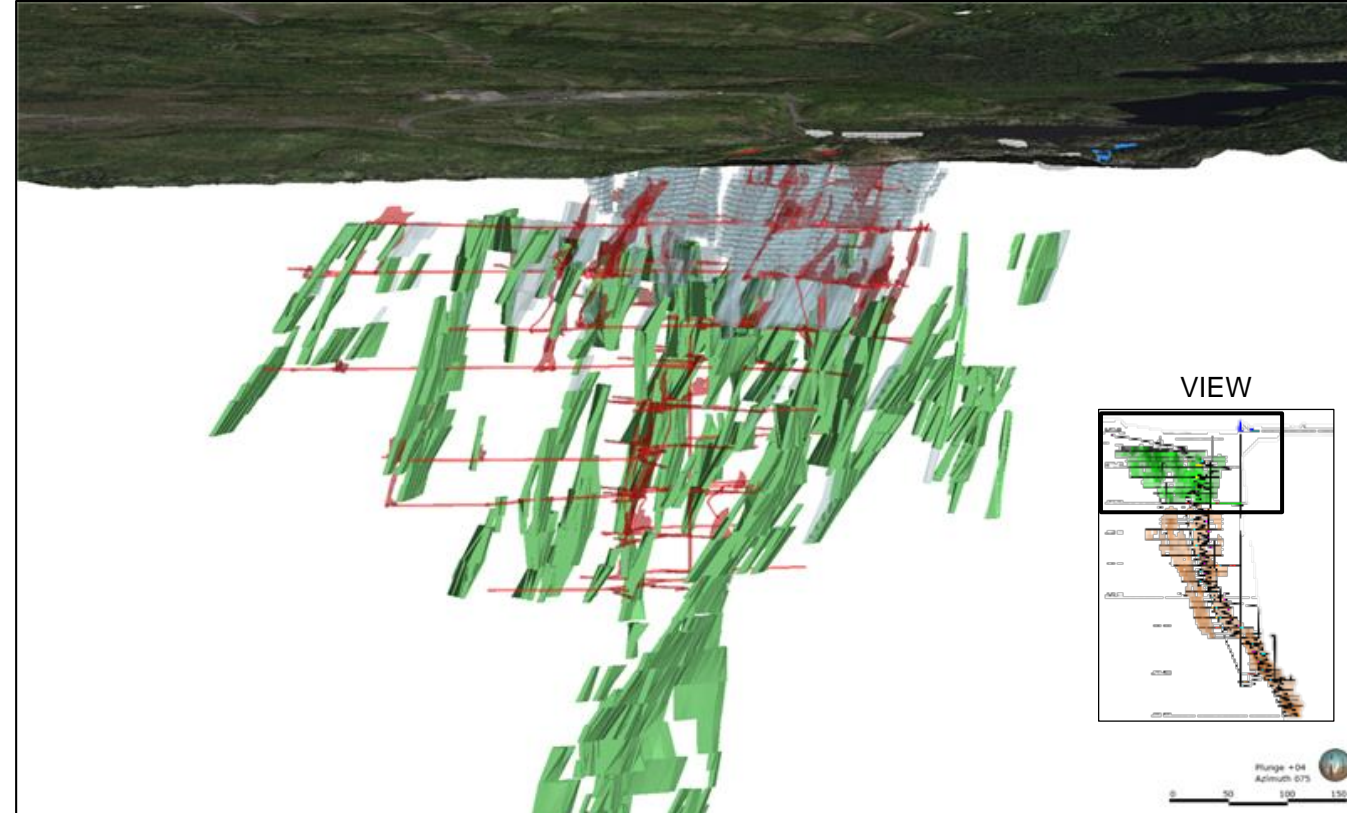


# MINING PROJECT SCENARIOS ASSESSED

## SCENARIO C

Underground mining, extraction from surface of the area of concern with small pit, and dewatering/diversion York Lake

<b>PROS</b>	Remove risk associate with ground stability and hydraulic conductivity Opportunity to rehabilitate historic legacies Maintains the economics of the project
<b>CONS</b>	Environmental impact Potential concerns (noise, air, etc)





# PROJECT SCENARIOS



## Because of the following key elements :

- Safety of operations during the project
- Viability of the project (economic)
- Opportunity to eliminate ground stability risk at surface (fenced area)
- Opportunity to rehabilitate old tailings and waste rock in York Lake area

At this time, the viable scenario is the **scenario C** - Extraction from surface with diversion of water

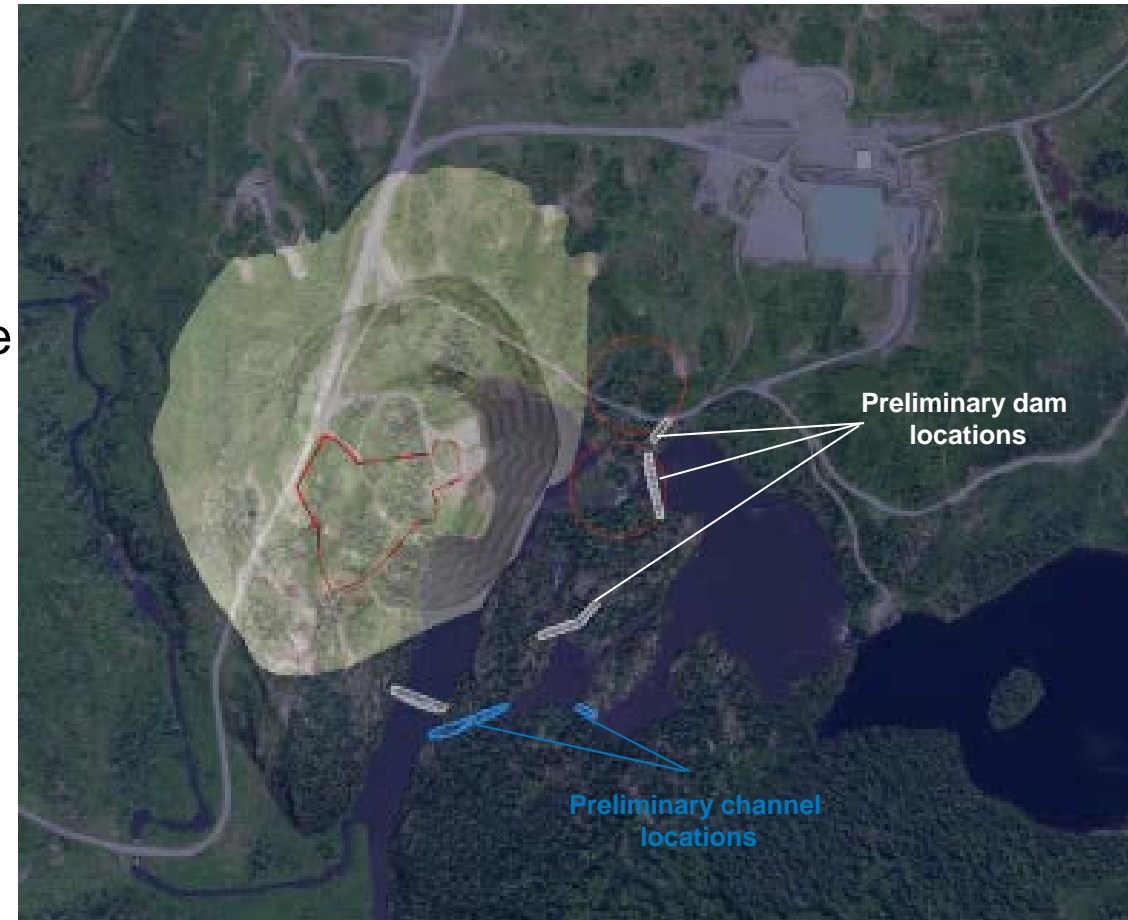
We are still assessing scenario C and we understand that they are different than the initial foreseen design but adjusting a project design upon new technical information is part of the project design process, and most importantly, part of due diligence.

# PREFERRED SCENARIO - ADDITIONAL INFO.



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- Extraction of the area of concern with a small pit.
- Surface extraction limited to the first 100 m of the ore body (pit depth).
- Extraction from the small pit would only be during the first years of the project (around 4 years). The rest of the mining would be from underground via the shaft/ramp.
- Requires the diversion of the Misema River and the dewatering of York Lake.
- Opportunity to eliminate ground stability issues from historic workings and rehabilitate the historic legacies (e.g. tailings in lake)
- The pit would be filled with water at the end of the mine life.
- We will keep access to Beaverhouse Lake for users



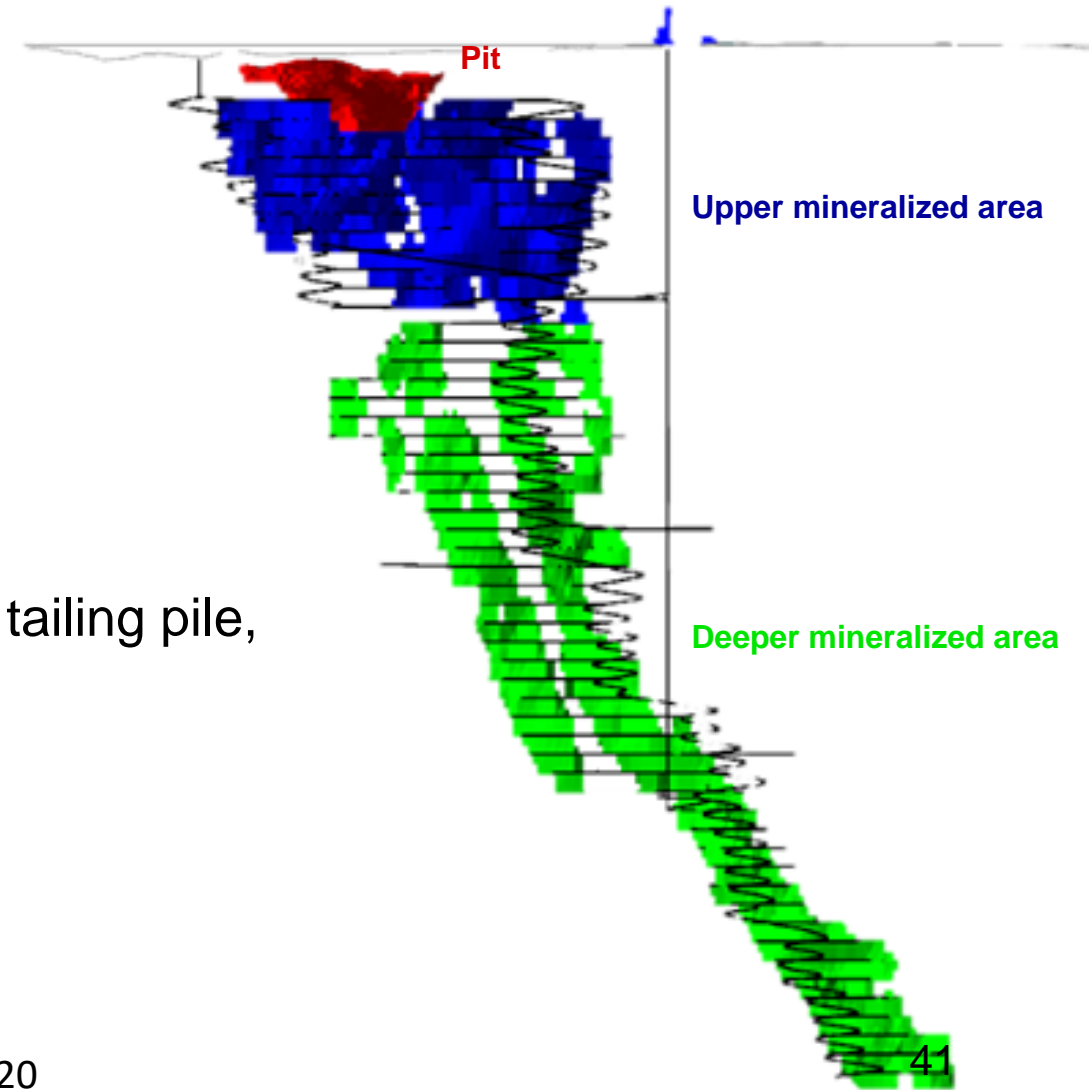
# PREFERRED SCENARIO - ADDITIONAL INFO.

Size of the pit



# PRELIMINARY INFORMATION ON THE POTENTIAL MINING SCENARIO

- Mining development of an existing mine, but with new underground accesses.
- Gold and Copper production.
- Re-use of Advanced Exploration infrastructures.
- Life of mine that could extend to 14 years.
- A mill on site with filtered tailings storage facility (dried tailing pile, no dams).
- Storage facilities for rock and overburden.

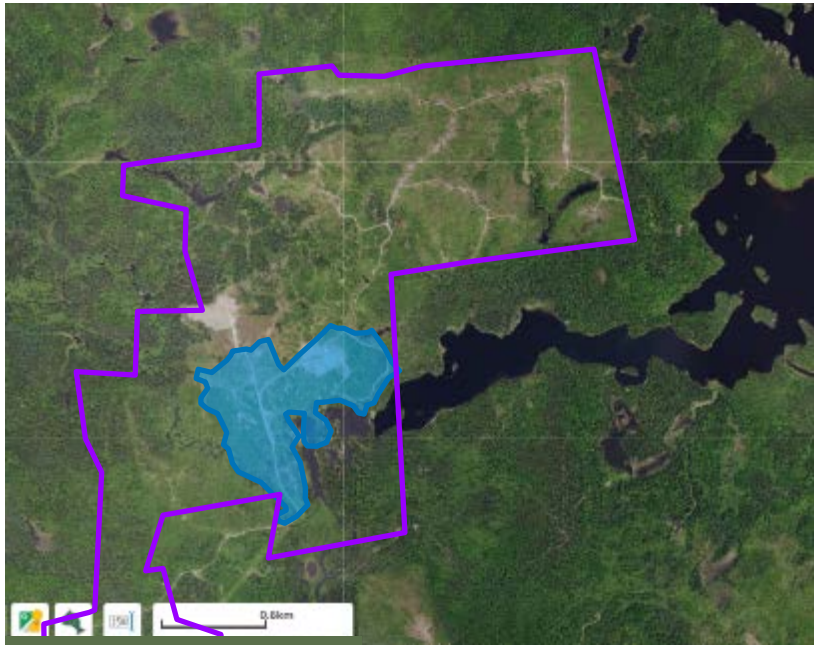




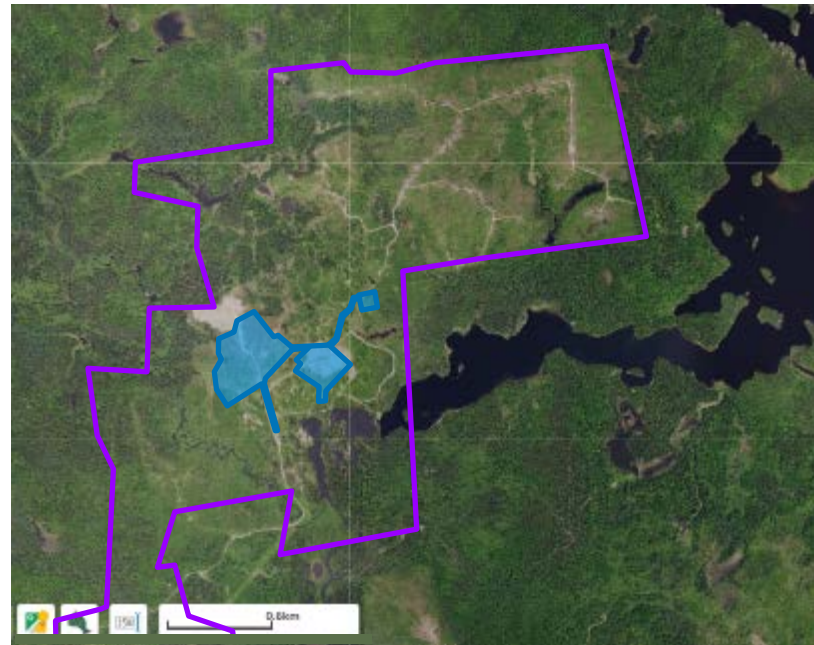
# UPPER BEAVER PROJECT FOOTPRINT



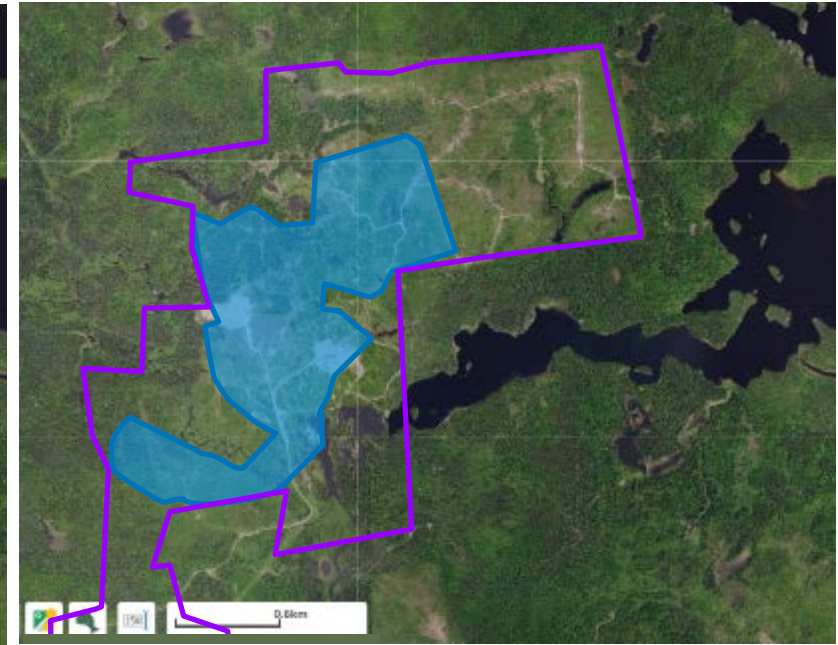
Former Mine





Proposed Advanced Exploration



Proposed Production



\* Tailing storage in lake, then at Upper Canada

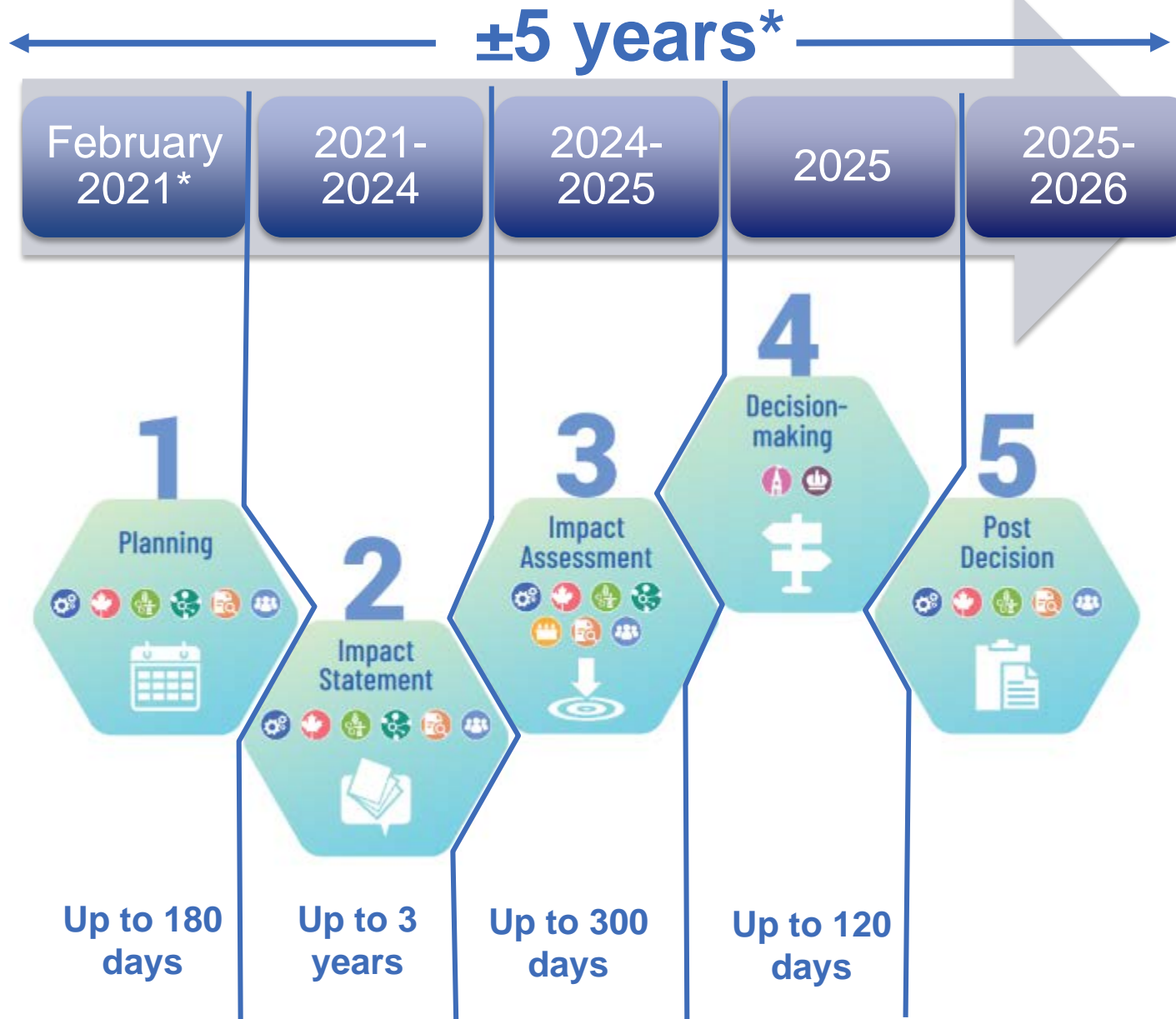
-  : Approximate outline of patented claims with surface and mining rights
-  : Approximate footprint of project

# Federal Impact Assessment process for mining phase

# NEW FEDERAL IMPACT ASSESSMENT PROCESS TIMELINES (2019)



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The preferred scenario could have designated activities listed by the Federal Impact Assessment ACT if:

- Daily Tonnage > 5 000 tpd
- Water diversion project

### Requirement:

Need to submit an Initial Project Description to Federal Agency to confirm if Impact Assessment is required.

### Federal Impact Assessment Process:

Long process that will include engagement activities, baselines studies, assessment of impacts, development of mitigation measures, closure concept, etc.

\* Approximate timeline, subject to change

# AGNICO EAGLE'S ENGAGEMENT APPROACH FOR THE POTENTIAL SUBMISSION OF AN INITIAL PROJECT DESCRIPTION



NOVEMBER/  
DECEMBER 2020

- Cottagers and surface owners survey
- Discuss Project scenarios with you
- Answer questions and get your input
- Document concerns and comments

DECEMBER 2020  
EARLY 2021

- Start drafting of the Initial Project Description
- Include collected input
- Meet with federal authorities for guidance for next steps/requirements

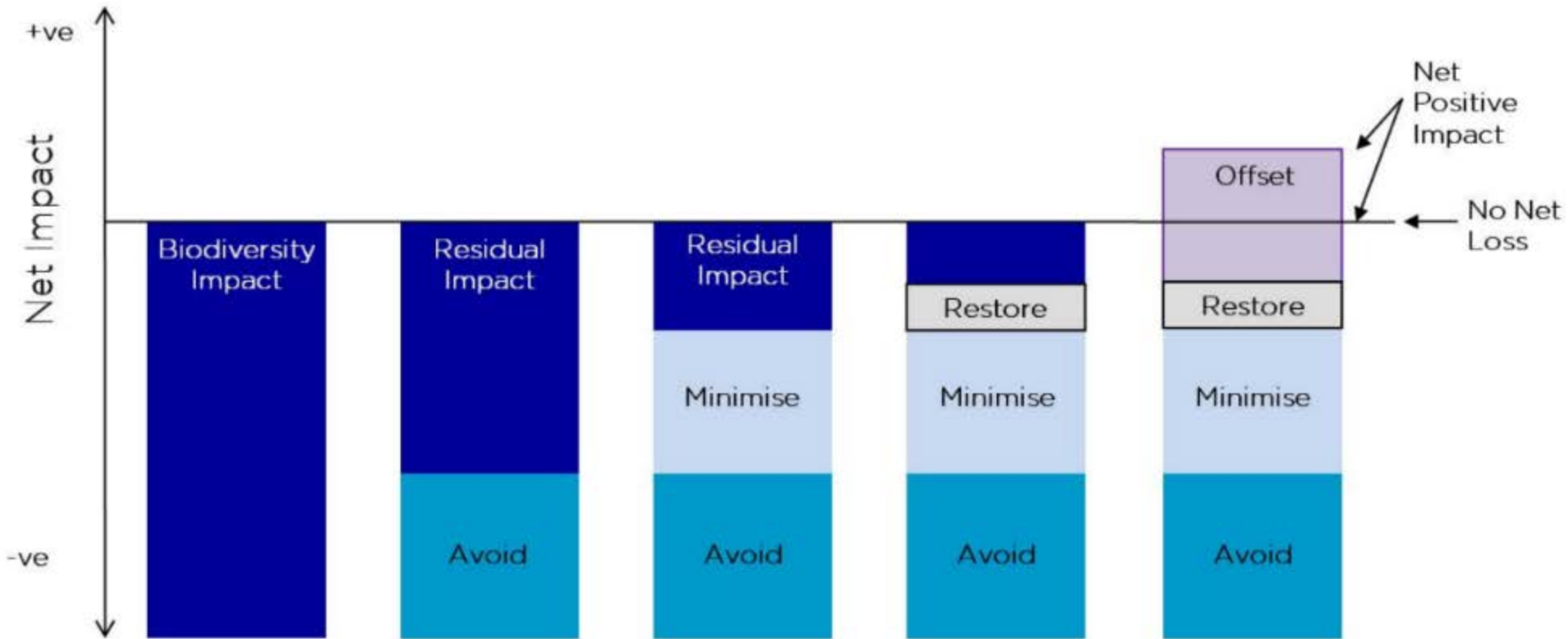
2021

- Submit the Initial Project Description to federal Agency



# Mitigation of project impacts and Good Neighbour

# MITIGATION CONCEPTS



- ### Mitigation measures
- Ongoing process
  - To be put in place for what can't be avoided
  - Mitigation measures are developed during impact assessment and with community participation
  - **Objective is to have a net positive impact at the end of the project**

# EXAMPLES OF POTENTIAL MITIGATION MEASURES



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## NOISE/ VIBRATION

- Noise wall
- Underground ventilation
- Equipment noise reduction measures (backup alarms, etc.)
- Blasting design optimization
- Monitoring with seismograph

## WATER

- Recirculation of water
- Water Treatment Plant
- Vegetation of overburden pile
- Storm water management
- Ditches to collect water
- Underground water treatment
- Monitoring/Sampling
- Receiver assessment

## LANDSCAPE

- Use existing infrastructure/layout
- Alternatives of Assessment
- Progressive rehabilitation
- Maximize footprint

## LAND USE

- Land sharing procedures
- Dedicated access and area according to usage

## AIR/ VISIBILITY

- Water truck, sprayer
- Utilize directional lighting to minimize light pollution
- Minimize light during nighttime
- Keep infrastructure as low as possible (ex: rock storage)



# OUR APPROACH WITH COMMUNITIES



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Respect of the neighboring communities where we operate is one of the fundamental values of our sustainable development policy.

An example of tool we used :

## Good Neighbour Framework

Adapted for each site and developed with host communities

We have experience with co-elaborative approach

- To respond to concerns
- To agree how to prevent, control and mitigate impacts
- To agree how to address residual impacts

To make mining work, we approach community issues with mutual respect and understanding.







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# Next steps



# NEXT STEPS



Share meeting report (presentation/minutes) of this meeting

Continue to provide updates by email, Newsletter, etc.

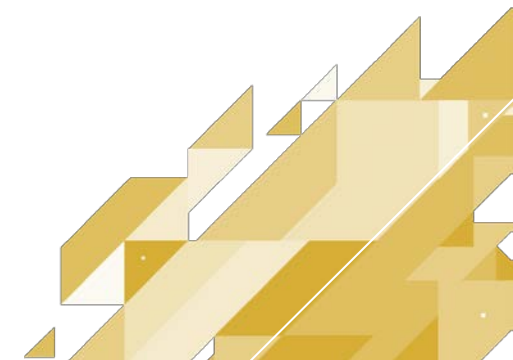
Present and request your input on the Initial Project Description Draft and before submitting to federal Agency

Develop tools to provide easy access to project information (ex: Website)

Monitor road conditions after snowmelt and have maintenance work done on the road where required



**Meeting Evaluation Form**



# Discussion

# Conclusion and Thanks

**For more information:**

Exploration office phone number: **705.567.4377**

Email: [relations.kirkland@agnicoeagle.com](mailto:relations.kirkland@agnicoeagle.com)

Website: [agnicoeagle.com](http://agnicoeagle.com)